

## Squadron Staff

\_\_\_\_\_  
Squadron Commander

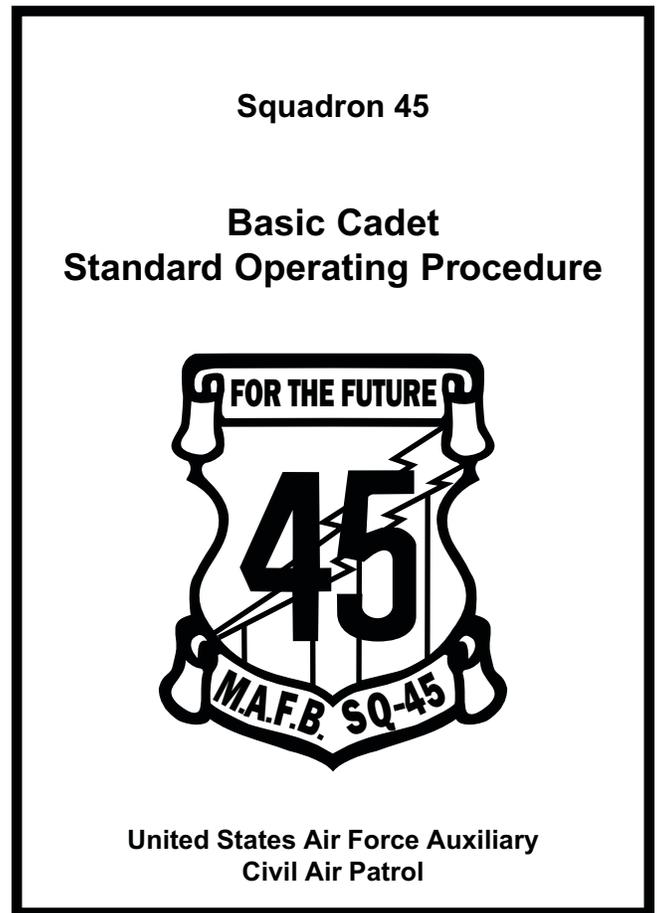
\_\_\_\_\_  
Deputy Commander of cadets

\_\_\_\_\_  
Cadet Commander

\_\_\_\_\_  
First Sergeant

\_\_\_\_\_  
Flight Commander

\_\_\_\_\_  
Flight Sergeant



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### 9.4 THE VALUE OF DRILL AND CEREMONIES

On the drill field the individual learns to participate as a member of a team, to appreciate the need for discipline, that is to respond to authority, to follow orders promptly and precisely and to recognize the effects of their actions on the group as a whole. Learning to follow is the beginning of leadership.

### 9.5 DEFINITION OF LEADERSHIP

Leadership is the art of influencing and directing people in a way that will win their obedience, confidence, respect and loyal cooperation in achieving a common objective.

### 9.6 DEFINITION OF MILITARY DISCIPLINE

Military discipline is that mental attitude and state of training which renders obedience instinctive under all conditions. It is founded upon respect for, and loyalty to properly constituted authority.

## Chapter 3 GROOMING & APPEARANCE

3.1 Grooming Standards. All members of CAP must be well groomed to assure that their personal appearance reflects at all times the high standards of CAP. The established grooming standards are published in CAPM 39-1, "Civil Air Patrol Uniform Manual." Cadets are encouraged to familiarize themselves with this manual.

3.2 General Appearance. Cadets will be in proper uniform at all times. Cadets are expected to maintain a high standard of appearance. Uniforms will be neat and clean at all times.

3.3 Uniforms will be worn in accordance with CAPM 39-1, "Civil Air Patrol Uniform Manual" and the CAWG Supplement

3.4 Personal Hygiene. Cadets are expected to maintain high standards of personal hygiene. Cadets will be clean shaven (mustache excepted).

- \_\_\_\_\_  
Commander in Chief
- \_\_\_\_\_  
Secretary of Defense
- \_\_\_\_\_  
Secretary of the Air Force
- \_\_\_\_\_  
Chairman, Joint Chiefs of Staff
- \_\_\_\_\_  
Chief of Staff, USAF
- \_\_\_\_\_  
Commander, Air Education and Training Command
- \_\_\_\_\_  
Commander, Air University
- \_\_\_\_\_  
Commander, CAP/USAF
- \_\_\_\_\_  
National Commander, Civil Air Patrol
- \_\_\_\_\_  
Commander, Pacific Region
- \_\_\_\_\_  
Commander, California Wing
- \_\_\_\_\_  
Director of Cadet Programs, California Wing

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**Chapter 4  
CUSTOMS AND COURTESIES**

- 4.1 Cadets will briskly and silently remove head-gear with right hand 3 paces from a door, or when they place a foot on the bottom step prior to entering a building.
- 4.2 Cadets will salute all officers as defined in CAP regulations.
- 4.3 Cadets will double time when proceeding to or from formation, except when returning from a meal formation or when carrying bulky articles.
- 4.4 Cadets will stand at attention when addressing or being addressed by a staff member unless the staff member directs otherwise.
- 4.5 When asked a direct question, the answer will be clear, brief and concise.
- 4.6 Basic cadets will not be seated in classrooms or on vehicles until directed to do so.

**Chapter 9  
MEMORYWORK**

- 9.1 General. The cadet must memorize the following items word for word. This added task (along with academics and leadership training) gives the cadet experience at thinking under pressure.
- 9.2 THE CADET HONOR CODE  
On my honor, as a Civil Air Patrol Cadet of the California Wing, I will not lie, cheat, steal or commit any act of intentional dishonesty or tolerate those who do.
- 9.3 THE CADET OATH  
I pledge that I will serve faithfully in the Civil Air Patrol cadet program, and that I will attend meetings regularly, participate actively in unit activities, obey my officers, wear my uniform properly, and advance my education and training rapidly to prepare myself to be of service to my community, state and nation.







